Annotated Bibliography Primary Sources

Images

"City of Rochester Local Historic Designation Study." Photograph.

https://www.rochestermn.gov/home/showpublisheddocument/23951/636947218053930 000, Circa 1950, Accessed 6 Jan. 2023.

This photo helped us understand more about the Mayo Clinic and what it looked like then and how it has improved.

"Cortisone." Photograph. *https://library.tmc.edu/mcgovern/2014/10/31/cortisone/*, Circa 1950, Accessed 16 Jan. 2023.

This photo showed us the Clinic's testing stages on Cortisone and how they conducted their studies. it. It gave us a perspective on how cortisone was invented.

Courtesy Mayo Clinic Archives. "William Worrall Mayo (1819–1911) in Rochester, Minnesota." *circulatingnow*, Courtesy Mayo Clinic Archives, 1911, circulatingnow.nlm.nih.gov/2016/06/14/the-origins-and-evolution-of-the-mayo-clinic/ Accessed 13 Feb. 2023.

This picture represents what William Worrall Mayo looked like in the past. We used this picture which helped add to our website's depth.

Group Portrait at Mayo Clinic. Wellcome Collection, JSTOR, https://jstor.org/stable/community.24737108. Accessed 29 Mar. 2023.

We were able to find a photo of the Mayo clinic staff. The family consisted of current nurses and doctors. This helped us by showing the size of the staff at Mayo.

Historyofmayoclinic. "History of Mayo Clinic." *postbulletin*, postbulletin, 24 Mar. 2014, www.postbulletin.com/newsmd/history-of-mayo-clinic.

We found this photo interesting of the tornado that hit Rochester. It helped add to our tornado section on our website.

Historic American Buildings Survey. "Mayo Clinic, Plummer Building, 110-115 Second Avenue, Rochester, Olmsted County, MN." *Library of Congress*, loc.gov, 1928, mjj8gyloc.getarchive.net/media/mayo-clinic-plummer-building-110-115-second-aven ue-rochester-olmsted-county-3.

We were able to access this picture of the Mayo Plummer building. This image adds necessary depth to our Mayo page on our website.

Mayo Clinic 1914 Building, Rochester, Minnesota. 1914 - 1920. Olmsted County Historical Society, collection.mndigital.org/catalog/olms:735. Accessed 30 Nov. 2022.

This photo helped show what the Mayo Clinic looked like in 1914. This information is significant so we can showcase the changes that have been made over the years in history.

Mayo Clinic Archives. "Ten-bed ward at St. Mary's Hospital, Rochester, Minnesota." *circulatingnow*, Mayo Clinic, 14 June 2016,

circulatingnow.nlm.nih.gov/2016/06/14/the-origins-and-evolution-of-the-mayo-clinic/ #jp-carousel-9571. Accessed 13 Feb. 2023.

This photo helped us understand what the interior at St. Mary's Hospital was like in the past.

"Mayo Clinic Building." Photograph.

https://circulatingnow.nlm.nih.gov/2016/06/14/the-origins-and-evolution-of-the-mayoclinic/, 1925, Accessed 17 Jan. 2023.

This image showed us a newly built Mayo Clinic building and helped us understand what new and advanced equipment in the medical field was like then.

Mayo Clinic, Rochester Minnesota, 1924. Painting.

http://www.lakesnwoods.com/images/Roches108.jpg, 1924, Accessed 15 Jan. 2023.

This painting was in color and precise, it provided us with a colored picture in our minds and improved our understanding of what the hospital looked like during that time period.

Mayo Clinic and Foundation, Rochester, Minn Exterior View of Early Office Shared by Mayo Brothers and Their Father. U.S. National Library of Medicine (NLM): Images from the History of Medicine, *JSTOR*, https://jstor.org/stable/community.28564070. Accessed 29 Mar. 2023.

This was an image of the office the brothers and father shared for medical practices.

Mayo Clinic and Foundation, Rochester, Minn Exterior View- 1914 Office That Became Mayo Clinic. U.S. National Library of Medicine (NLM): Images from the History of Medicine, JSTOR, https://jstor.org/stable/community.28564069. Accessed 29 Mar. 2023. This is a picture of the exterior of the building that became Mayo Clinic. This building was the base of the Mayo practices.

"Nobel Prize Telegram." Photograph.

https://history.mayoclinic.org/historic-highlights/nobel-prize-telegram.php, 1950, Accessed 16 Jan. 2023.

This photo showed us more about the Clinic's testing methods and the impact of their findings of Cortisone.

Penguin.Co.Uk, 26 Oct. 2018.

http://www.penguin.co.uk/articles/2018/10/houses-of-death-life-in-a-victorian-hospital-lindsey-fitzharris. Accessed 8 Feb. 2023.

This is an image of the first use of ether as anesthesia in a surgery for a leg amputation. It was helpful because we discussed the use of anesthesia on our website.

"Ten-bed ward at St. Mary's Hospital." Photograph.

https://circulatingnow.nlm.nih.gov/2016/06/14/the-origins-and-evolution-of-the-mayoclinic/, 1890, Accessed 17 Jan. 2023.

This image showed us how patients were treated and the living conditions they experienced while at Mayo Clinic.

"The brilliant brothers behind the Mayo Clinic." Photograph.

https://www.pbs.org/newshour/amp/health/the-brilliant-brothers-behind-the-mayo-clini c, Circa 1900, Accessed 15 Jan. 2023.

This photo helped us realize what the Mayo family looked like and somewhat how they acted/dressed then.

"The Origins and Evolution of the Mayo Clinic." Photograph.

https://circulatingnow.nlm.nih.gov/2016/06/14/the-origins-and-evolution-of-the-mayoclinic/, 1900, Accessed 17 Jan. 2023.

This photo helped us understand more about the creation and testing phase of the Mayo Clinic.

"THE WOMEN WHO BUILT MAYO CLINIC." Photograph.

https://www.zocalopublicsquare.org/2018/11/26/women-built-mayo-clinic/ideas/essay/, Circa 1920, Accessed 15 Jan. 2023.

This photo helped us comprehend what the work atmosphere and building looked like. It really showed how far the Mayo Clinic has come and improved/modernized.

Newspaper Articles

Banyon, W. J. "In Editors Mailbox." *The Herald Press*, [St Joseph], 17 Nov. 1956, p. 1, *Newspapers.com*. www.newspapers.com/. Accessed 17 Nov. 2022.

This article was about a man who was going to attend a speech given by Dr. Charlie Mayo. The author wrote about the wonderful contributions contributed by the Mayo brothers. Reading this information helped us to realize how involved the brothers were with not only their practice but other surgeons as well. They spent much time helping the staff increase their medical knowledge.

Blakeslee, Alton. "Mayo Clinic High Number of Patients." *The Gazette*, 27 Nov 1955, p. 8. *Newspapers.com*,

www.newspapers.com/image/550823198/?terms=Mayo%20Clinic%20Sees%20150 %2C000%20patients%20a%20year&match=1. Accessed 3 Apr. 2023. This article talked about the almost overwhelming amount of patients the clinic

was receiving. It also discussed how many doctors there were in Rochester, some townspeople would just start referring to everyone as doctors.

Cope, Coleman, Lewis, Nick. "Mayo Clinic Operates Restrictive Public Information Policy." *Star Tribune*, [Minneapolis], 20 May 1980, p. Page 4. Accessed 8 Feb. 2023. The article discussed Mayo's strict policy on media. We learned that while studies are being conducted, little to no information was released to the public. No interviews are allowed with employees and patients on site.

Hawkins, Barbra M. "Dr. Mayo's First Shingle Hung in Lafayette." *Journal and Courier*, [Lafayette], 17 Apr. 1956, p. 30, *Newspapers.com*.

www.newspapers.com/image/261782095/?terms=%22william%20worrall%20mayo %22&match=1. Accessed 26 Nov. 2022.

In the mid-1850s, W.W. Mayo came to Minnesota from Lafayette. His moving to a new area enabled him to start the world-famous Mayo Clinic. This also told us about his death, age 91, in 1911.

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Kodrich, Kris. "Mayo Clinic Breezes Ahead of Medical Current." The La Crosse Tribune,
[La Crosse, Wisconsin], 10, p. 1. Accessed 17 Nov. 2022.
This newspaper helped us understand more about the publicity and how the people in
Rochester were informed about the creation of the clinic and the family of the Mayo
Clinic.
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Lefkovitzr, Herbert. "The Mayo Brothers, at 75 and 71, Hold That the Art of Healing Must Change as Conditions Attending Man's Life Alter." *Elder Statesmen of American Medicine*, [New Orleans], 19 July 1936.

This article informed readers about the lives of the Mayo brothers and their advice to the world. This helped us understand more about their legacy.

"Mayo Brothers, World Famous Surgeons Say They Will Limit Their Fortune To A Small Amount." *The American Progress.* [New Orleans], 22 Feb. 1934.

This article helped show the important statement about when the Mayos gave information about their wealth. They also talked about how they wanted to share it with the clinic and their goal in life was to help people.

Mayo, Will. "Mayo Stand Endorsed." *The Minneapolis Star*, 15 Oct. 1929, p. 5, *newspapers.com*. www.newspapers.com. Accessed 4 Dec. 2022.

This article helped us learn that the Mayo family did not care about money. Dr. Will said that the average American pays way too much for medical health care. The family felt this causes the patients and their families to worry more about the cost than healing.

"Mayo Clinic Makes an Impact." *Daily Press,* 27 Nov 1955, p. 45." *Newspapers.com*, www.newspapers.com/image/231129076/?terms=minnesota%27s%20famed %20mayo%20clinic%20makes%20notable%20impact%20on%20american %20medicine&match=2. Accessed 3 Apr. 2023.

This article explained how Mayo Clinic made its impact on American medicine and it helped us understand more about how it really improved the medical field as a whole in America.

"MAYO: Many Have Attempted To Rate The Top Medical Centers." *Minneapolis Tribune*, [Minneapolis], 22 May 1980, p. 1. *newspapers.com*. Accessed 18 Nov. 2022. This helped us understand the worries people had about the Mayo Clinic and if they truly had cutting-edge medical technologies that were up to date. Reading this information gave us a perspective of the people's viewpoint and helped us understand possible problems with the Mayo Clinic.

Nemy, Enic. "O'NEILL PERFORMED FOR MAYO DOCTORS." New York Times, 15 Apr. 1985, TimesMachine,

https://timesmachine.nytimes.com/timesmachine/1985/04/15/166690.html?zoom=15. 34&pageNumber=49. Accessed 20 Nov. 2022.

We read this newspaper article that covered when O'Neill performed for the Mayo doctors. This helped us understand more about the groundbreaking work done at the clinic.

"Patient Experience at Mayo Clinic." The Times, 23 Jan 1966, p. 67.

Newspapers.com,

www.newspapers.com/image/310139529/?terms=the%20mayo%20clinic%20is%20 world%20famous%20center%20by%20thousands&match=1. Accessed 3 Apr. 2023. This newspaper article was about the experience that patients encounter while going through their program. It talked about the great quality and prestigious conditions of the clinic.

Ship, E. "Mayo Is Going Where The Patients Are." *New York Times*, 16 Sept. 1984. *TimesMachine*,

https://timesmachine.nytimes.com/timesmachine/1984/09/16/168992.html?zoom=15. 81&pageNumber=169. Accessed 12 Dec. 2022.

Reading this article helped us learn more about the innovations of the Mayo Clinic and how they were having an impact on the Mayo name and reputation.

"The Story of Rochester, Minn., and the Mayo Brothers-A Vast Clinic Situated on a Prairie." *The Carmen Headlight*, [Carmen], 21 Feb. 1929, p. 1, *Newspapers.com*, Accessed 6 Dec. 2022.

This helped us understand more about the story and the creation of the Mayo Clinic. We now know more about the background and the story it has.

"Mayo Clinic Patients Travel Far." San Angelo Standard-Times, 04 May 1969, p. 43.

Newspapers.com,

www.newspapers.com/image/780503226/?terms=The%20Mayo%20

Clinic%20Is%20Best%20Of%20Best&match=2. Accessed 4 Apr. 2023.

We learned by reading this article that many considered that Mayo was the best of the best and people would travel from far distances just to get the best care. It really shows how good of a reputation the Mayo Clinic had built.

Journals

Mayo, W. J. "Medical Issues Today." *The Medical Industry and the Issues It Presents*, 23(598), 897–904. (1906). Mayo Clinic Archives. Print. Accessed March 29, 2023. William James Mayo wrote a journal article on some of the issues that medical practitioners face. It talked about diseases like tuberculosis. It presented issues with germs and sanitary conditions, and reading this helped us understand the public perception of doctors. This was very insightful to us as an outsider to the industry.

Speech

Roosevelt, Franklin. "President Roosevelt's Address at the Mayo Clinic." 17 Aug. 1934, Mayo Clinic. Speech.

President Roosevelt showed his appreciation to the Mayo family. Roosevelt said he was very respectful of the Mayo brother's innovative thoughts and ability to solve problems that were said to be unsolvable.

Video

CWS - https://www.cws.net. "This Month in Our History| December 1950: Mayo Clinic "Cosmorama" Production Mayo Clinic History & Heritage." *Mayo Clinic History & Heritage*, Dec. 1950,

history.mayoclinic.org/timelines/this-month-in-our-history.php14. Accessed 30 Nov. 2022.

In much of Mayo Clinic's history during the Yuletide season, they have hosted gatherings and parties. This helped us understand how they show appreciation for their staff.

Webpage

Mayo, William, and Charles. "Mayo Clinic Model of Care." *Mayo Clinic History & Heritage*, history.mayoclinic.org/toolkit/mayo-clinic-model-of-care.php. Accessed 15 Nov. 2022.

The Model of Care showed some of the reasons the Mayo Clinic and staff are recognized as the best. Quality service in a timely manner, respect for patients' families, and even having the most advanced techniques is a continuation of the medical frontier the hospital was founded on. This model has also been adapted by many hospitals because of how well it works. It helped us understand one of the reasons it is so successful. We felt this image of the Model of Care is primary because it was originally written by the Mayo brothers.

Secondary Sources

Interview

Fye, Bruce. "The Origins and Evolution of the Mayo Clinic." Interview by Circulating Now. Circulating Now, National Library of Medicine, 2016, circulatingnow.nlm.nih.gov/2016/06/14/the-origins-and-evolution-of-the-mayo-clinic/ #:~:text=The%20clinic%20has%20its%20origins,to%20become%20specialists%20 in%20surgery. Accessed 14 June 2016.

The interview between Bruce Fye and *Circulating Now* described the beginning of the Mayo Clinic. It began when William Worro Mayo's children became surgeons in his practice. They began getting visiting doctors, and eventually, Mayo Clinic became a household name.

Personal Interviews

Fye, Bruce, Dr.. Zoom Interview. 5 May 2023.

Dr. Fye the Head of Cardiology at Mayo Clinic for 30 years, is now a historian of medical history. He was kind enough to review our website and visit with us about the clinic, the obstacles it faced, and helped with fact-checking our website. He gave us even more information about historical context regarding the clinic.

Ranken, Alexis. Personal Interview. 26 Feb. 2023.

Interviewing Alexis Renken was very helpful. She is a nurse practitioner at Mayo Clinic. She feels that a strength of the clinic is that Mayo Clinic treats all their employees and residents like family. We also learned that Mayo's three shields still have meaning to Mayo Clinic.

Ziemer, Renee. Personal Interview. 15 Mar. 2023.

Renee Ziemer is an assistant director of history at Mayo Clinic. She was able to share with us books and a speech from the Mayo Brothers. She helped us greatly in getting a direction for this website. She also shared some primary sources with us.

Tour

"Mayo Clinic Historical Suite." Rochester, Minnesota. 9 March 2023.

We visited the Mayo Clinic Historical Suite located in the Plummer building. Our tour took us through all of the Mayo Clinic. The biggest surprise to our group was how deep the history ran not only in the architecture but the artwork as well. Our guide was able to affirm what we knew and she gave us even more information.

Books

Hartzell, Judith. *I Started All This: The Life of Dr. William Worrall Mayo*. Arvi Books, Inc, 2004. Accessed 5 Jan. 23.

This book gave us a good background of William Worral Mayo and why he began the Clinic. It talked about his training from John Dalton and him taking house calls. This book gave us a great background for the Mayo Clinic.

Simmons, John. *Doctors & Discoveries: Lives That Created Today's Medicines*. Houghton Mifflin Company, 2002. Accessed 19 Feb. 23.

This book described the early practice of medicine starting with Charles Darwin to Henri Dunant. This book laid the foundation for the ways doctors started forming modern medicine. This was helpful because we were able to understand some of the historical context behind the clinic.

Encyclopedia Articles

Keys, Thomas. "Britannica." Encyclopedia Britannica | Britannica,

www.britannica.com/biography/William-Worral-Mayo. Accessed 15 Nov. 2022. Reading this overview helped us understand more about the family of the Mayo Clinic and their reasonings for opening and the practices they used.

"Mayo (Family)." Funk & Wagnalls New World Encyclopedia, Jan. 2018, p. 1; EBSCOhost https://search.ebscohost.com?login.aspx?direct=true&AN=ma071800&site= ehost-live. Accessed 6 Jan, 2023.

This article discussed the (Mayo) family coming together and creating their practices into what we know today as the Mayo Clinic. It improved our information and mindset on why they created the clinic.

Roberts, Kate. "Mayo Clinic." MNopedia, Minnesota Historical Society. http://www.mnopedia.org/group/mayo-clinic (accessed November 16, 2022). Reading this information benefited us by showing the significance of Dr. William Worrall Mayo's life. It also talked about how he volunteered as a regimental surgeon for the Union but was denied. This life experience encouraged his idea of starting his own clinic given that he was already a doctor.

Journals

Anaya-Prado, Roberto. "William and Charles Mayo: Their Influence on America Medicine." *Pub Med, National Institute of Health*, p. 4.

We used this magazine for a portion of our script. It gave us more information about the historical context needed for our project.

"Coal Trains Won't Run Past Mayo Clinic." *All Things Considered*, 27 Feb. 2007. *Gale In Context: Middle School*,

link.gale.com/apps/doc/A159883274/MSICMSIC&xid=6ab8badc. Accessed 10 Nov. 2022.

This showed the vital conflict Mayo clinic might have encountered when dealing with the railroad who wanted to run trains right close to the clinic. The Mayo brothers felt this would have been too noisy.

Cohen JK. Mayo Clinic, Mercy to develop, commercialize patient-care algorithms. *Modern Healthcare [Internet]*. 7 Aug. 2022. *Ebscohost*.

https://search.ebscohost.com/login.aspx?direct=true&db=f5h&AN=1 58374015&site=ehost-live. Accessed 7 Dec. 2022.

This article discussed how Mercy Hospital and Mayo Clinic were collaborating to analyze patient data. Reading this helped us understand that Mayo collaborates with other hospitals to increase better patient care.

"Mayo Clinic Researcher Illuminates Research in Regenerative Medicine (Platelet-derived exosomes induce cell proliferation and wound healing in human endometrial cells)." *Women's Health Weekly*, 27 Oct. 2022, p. 487. *Gale General OneFile*, link.gale.com/apps/doc/A723762367/ITOF?u=iowaec&sid=bookmark-ITOF&xid=2e 3cc398. Accessed 11 Nov. 2022.

This article similar to the other articles on cancer studies shows how significant the studies held by Mayo clinic have been to society. This particular article talked about their study in regenerative medicine. The article gave the perspective of the Mayo Clinic and what they have made discoveries on.

"Mayo Clinic Founded, 1889." *DISCovering U.S. History,* Gale, 2003. Gale In Context: High School,

link.gale.com/apps/doc/EJ2104241208/GPS?u=iowaec&sid=bookmark-GPS&xid=a4 1ec690. Accessed 15 Nov. 2022.

This article helped us understand more about the creation of the Mayo Clinic, including who was involved, and why they created it.

Olsen, Kerry D., and Matthew D. Dacy. "Mayo Clinic--150 years of serving humanity through hope and healing." *Mayo Clinic Proceedings*, vol. 89, no. 1, Jan. 2014, pp. 8+. *Gale Academic OneFile*,

link.gale.com/apps/doc/A356909233/AONE?u=iowaec&sid=bookmark-AONE&xid= 47d87e4e. Accessed 15 Nov. 2022.

One of the reasons success has been attributed to the Mayo Clinic is that they put the patients first. They have always cared about great service. Dr Will Mayo once said at a ceremony that no matter the color of your skin, rich or poor shall be cared for without discrimination. This helped our group understand how much the Mayo family wanted to contribute towards a better society.

"Railroad Expansion Makes Mayo Clinic Cross." All Things Considered, 7 Aug. 2006. Gale In Context: High School,

link.gale.com/apps/doc/A158982780/SUIC?u=iowaec&sid=bookmark-SUIC&xid=52 ecad8e. Accessed 14 Nov. 2022.

The railroad wanted to build close to the clinic, but the clinic claimed it would put the patients at risk. This radio broadcast described the bitter battle between the South Dakota Railroad and the Mayo Clinic.

"Research from Mayo Clinic in Breast Cancer Provides New Insights (Factors Associated With Physical Activity Levels in Patients With Breast Cancer)." *Women's Health Weekly*, 1 Sep. 2022, p. 349. *Gale General OneFile*,

link.gale.com/apps/doc/A715244204/ITOF?u=iowaec&sid=bookmark-ITOF xid=5bd4239a. Accessed 11 Nov. 2022.

This source we found showed the importance of Mayo's cancer research and how the studies conducted by the Mayo Clinic has changed lives.

Presentation

Fye, Bruce. The Origins and Evolution of the Mayo Clinic from 1864 to 1939: A Minnesota Family Practice Becomes an International "Medical Mecca." Fall 2010.

This speech/Address was delivered to the American Association for the History of Medicine. It gave a thorough history of the Mayo clinic. The presentation covers W.W. Mayo's early life, the sons, and the clinic now. We used some clips from this speech on our website.

Videos

Burns, Ken. "History of the Clinic." *The Mayo Clinic* | *Ken Burns* | *PBS*, PBS, 14 Oct. 2018, www.pbs.org/kenburns/the-mayo-clinic/a-short-history-of-the-mayo-clinic. Accessed 2 Jan. 2023.

From this webpage we learned how Mother Alfred Moes and William Worrall Mayo had different religious beliefs but they were able to work together to create Mayo Clinic. This actually created another multiple perspective because Mother Moes did not want to charge more for Protestants and some Catholics were opposed to this idea.

Fye, Bruce. "This Month in Our History |March 1914: "Mayo Clinic" Becomes our official name Mayo Clinic History & Heritage." *Mayo Clinic History & Heritage*, history.mayoclinic.org/timelines/this-month-in-our-history.php. Accessed 30 Nov. 2022.

In the 1900s, the word clinic implied an informational facility. When people said, "I'm going to Mayo Clinic," they meant they were going to St. Mary's hospital to watch a surgery or to learn medical procedures. We learned that it was not until 1914 that the clinic was called Mayo Clinic.

Dr. G and Dr. Will: Collaborating in Care. Directed by Tom Williams. 2013 .Mayo Clinic Foundation for Medical Education and Research. Accessed Jan. 8.

This video portrayed the alternate perspective that some doctors believed that Mayo Clinic was stealing their patients. They also thought specialists were polluting the industry, and there was no need for any type of doctors but general practitioners. However, Dr. Will Mayo maintained that general practitioners should be the center of healthcare.

Mayo Clinic. "Gonda - Mayo Clinic Patient Video Guide - Minnesota." 18 Oct. 2010, *YouTube*, youtu.be/B4u4cw5CeiY. Accessed 12 May 2023.

We used portions of this video on our website. We felt it gave us a perspective of how patients are treated when they come to the clinic.

Long Anticipated, Long Remembered: The Creation of Cortisone. Director Unkown. 2000. Mayo Clinic Foundation for Medical Education and Research. Accessed Jan. 8 2023. When the government thought the Nazis were using some secret chemicals to make them achieve superhuman tasks, they hired Mayo Clinic and Merck & Company to find out what it was. While they did find a chemical, the Nazis were not using anything at all. After years of research they used this substance to help arthritis.

The Mayo Clinic: Faith Hope Science. Directed by Ken Burns, performances by Kevin Conaway, Tom Hanks, and Sam Waterson. 2018. PBS, 2018. Accessed 5 Jan. 23. The documentary illustrated Mayo Clinic's values, and provided reasons for its success. It included clips of the history of the clinic and described how new patients who had terrible diseases were able to survive because of the Mayo Clinic.

To Teach, To Learn, To Serve: The Mayo Brothers in the World. Directed by Tom Williams. 2013. Mayo Clinic Foundation for Medical Education and Research. Accessed. Jan. 8 2023.

The Mayo brothers traveled around the world to learn more about medical science and teach others. They hosted other surgeons in their home when they came to learn from them. The brothers also started a club to learn from each other about surgery.

Website

Burns, Ken. "History of the Clinic." *The Mayo Clinic* | *Ken Burns* | *PBS*, 14 Oct. 2018, www.pbs.org/kenburns/the-mayo-clinic/a-short-history-of-the-mayo-clinic/. Accessed 27 Nov. 2022.

This page described the relationship between Mayo Clinic and St. Mary's Hospital. W.W.Mayo was the head director of the hospital and his sons took over after that. To this day the two "brands" work together.

Cartwright, R. L. "How the Mayo Clinic grew out of a devastating tornado." *Arts & Culture MNopedia*, [Minnesota], 15 May 2017.

Reading this article helped us understand Minnesota's side of the tornado story and how they dealt with the destruction when the Mayo family was not available.

Cohn, Victor. "The Marvelous Mayos." *The Marvelous Mayos*, **16 Feb. 2014.** We learned about the strong sense of morality the Mayo brothers had. This newspaper also helped us show the morale of the Mayo family and how they put their patients before themselves.

Frank, Alyssa. "1863: Mayo and the Military #ThrowbackThursday." *Https://news.mayocliniclabs.com/*, 13 Oct. 2017, news.mayocliniclabs.com/2017/06/01/1863-mayo-military-throwbackthursday/. Accessed 17 Nov. 2022. Mayo Clinic started as a surgical "check-up" before soldiers could go into the army (The

Union). After the war ended the Mayo brothers joined their father's practice. The brothers' connection to WW1 was that they were consultants and assistants to the General Surgeon.

Furst, Jay. "Mayo Clinic's patient-centered values and culture drive its 2030 strategy to cure, connect and transform health care."

https://newsnetwork.mayoclinic.org/discussion/mayo-clinics-patient-centered-values-a nd-culture-drive-its-2030-strategy-to-cure-connect-and-transform-health-care/, 25 Feb. 2020. Accessed 15 Jan. 2023.

This webpage showed us the drive Mayo Clinic has for innovation and making the medical field safer overall and better.

"How the Mayo Clinic Built Its Reputation as a Top Hospital."

https://knowledge.wharton.upenn.edu/article/mayo-clinics-secret-success/, Accessed 20 Dec. 2022.

This article talked about the struggles and challenges Mayo Clinic had to overcome creating a top of the line hospital with such an outstanding reputation. This helped us understand more about the obstacles they overcame.

Khan Editors. "The Progressive Era (Progressive Movement) (Article)." *Khan Academy*, Khan Academy,

https://www.khanacademy.org/humanities/us-history/rise-to-world-power/age-of-em pire/a/the-progressive-era#:~:text=Overview,progress%20toward%20a%20better% 20society.

This website on the Progressive Era was very helpful to us. It showed how people felt about society during the early 1900s and late 1800s. People wanted more rights and better working conditions. It also gave us an idea of some of the historical context during the early years of the Clinic.

"Mayo Clinic In Rochester, MN: Past, Present & Future." Newsletter, [Rochester],

www.experiencerochestermn.com/mayo-clinic/history/. Accessed 21 Nov. 2022. This article discussed the history and impact of the Mayo Clinic. This helped us understand how the clinic affected Rochester and Minnesota as a whole.

McCafferty, Joe. "What Makes the Mayo Clinic... "The Mayo Clinic?"." *Tandem Solutions* | *Change Management, Leadership Training Coaching*, power point, 3 Jan. 2002, tandem-solutions.com/course-materials/What-Makes-the-Mayo-Clinic-Article.pdf. Accessed 8 Dec. 2022.

We were able to learn how Mayo Clinic is different than other clinics. This source talks about what makes Mayo stand out such as the way they treat all of their patients and staff.

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Melnick Medical Museum. "19th Century Doctors in the U.S." Melnick Medical Museum,
melnickmedicalmuseum.com/2009/03/11/19th-century-doctors-in-the-us/. Accessed 8
May 2023.
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Goes over the advances in medical history around the 1900s that catapulted hospitals into the next medical era.

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Newmarket, Chris. "6 Medtech Innovations out of Mayo Clinic You Need to Know."
Medical Design and Outsourcing, 3 Oct. 2019,
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www.medicaldesignandoutsourcing.com/6-medtech-innovations-out-of-mayo-clinicyou-need-to-know/4/. Accessed 30 Nov. 2022.

Mayo Clinic has had many breakthroughs over the years and this webpage helped us understand some of the newer breakthroughs and technologies they created.

"Mary Alfred Moes." JesusSkeptic, JesusSkeptic, 16 May 2014, www.jesusskeptic.com/medicine-moes. Accessed 6 Dec. 2022. We learned that Mary Alfred Moes was a nun that co-founded Mayo. This helped us by teaching the background of Sister Mary.

Mayo, Mayo Clinic. "Department of Defense Medical Research Office - History." *Mayo Clinic*, Mayo clinic, 2 Feb. 2019,

www.mayo.edu/research/centers-programs/department-defense-medical-research-of fice/history. Accessed 22 Nov. 2022.

This webpage showed the time order of important Mayo Clinic events. It helped us with our topic to show the different monumental events that took place.

Staff, U. T. (2019, October 13). Health care & hospitals: What patients faced in hospitals 100 years ago. Latest World & National News & Headlines - USATODAY.com. https://www.usatoday.com/picture-gallery/news/health/2019/10/13/what-a-hospital-l ooked-like-100-years-ago/40266863/.

This page showed us pictures of how hospitals looked and some information on what they were like 100 years ago. It helped us to understand the dirty and poor state most hospitals were in.

Toledo-Pereyra, Luis H. "The Mayo Brothers: An American Surgical Legacy." Informa Healthcare USA, Accessed 1 Feb. 2023.

This article talked about the legacies of the Mayo brothers and the amazing accomplishments they achieved over their lifetimes. Though they didn't live the longest lives, they lived a great life dedicated to helping others and making the medical world better and great as we know it today.

Turner, TJ. "History of Mayo Clinic." *Rochester, MN* | *Hotels, Things To Do & Restaurants,* experience Rochester mn, www.experiencerochestermn.com/mayo-clinic/history/. Accessed 15 Nov. 2022.

We were very fascinated to learn why the Mayo clinic was founded. The Mayor of Rochester, Dr.William Worrall, aided citizens after a detrimental tornado hit Rochester. His sons eventually joined Dr. William W. Mayo's practice.